

# ***SITKA COMMUNITY HOSPITAL***

## **FINANCIAL REPORTING PACKAGE**

**FISCAL YEAR 2019**

**For the one month ended July 31, 2018**



**SITKA COMMUNITY HOSPITAL**  
**Financial Reporting Package**  
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# Sitka Community Hospital

## Monthly Financial Reporting Package

### Narrative

Happy New Year! Fiscal 2019 has indeed started with a bang as income from operations was \$385,000 compared to a budget of \$103,000. After adding in City Support, the bottom line was \$456,000 which was \$269,000 better than the budgeted bottom line of \$187,000.

Many factors contributed to higher than anticipated net revenue and lower expenses to start the year. Though volumes in some cases are dependent on factors outside of our control, it appears that efforts in the spring to prepare for a budget year with a significantly lower cost base and continuation with Project Urgent Care are contributing factors to the positive performance in July.

For example, one of the Project Urgent Care action items was to complete a charge master review which actually spawned a sub project – to revisit our procedures for assigning level charges in the ER. A task team made up of Nursing and Revenue Cycle members implemented an updated system effective June 1 and conducted 100% review of charges post implementation for 45 days to ensure assigning of the levels (defined by national standards) were appropriate. The impact in July of this change is nearly \$100,000 of additional gross revenue in the ER. (The June results were comparable). This far exceeds the projection from the charge master review. During budget time, we had referenced this initiative as a potential pick-up that we did not include in the budget. The project was just beginning and we didn't feel comfortable budgeting a positive impact based upon the consultant's report alone. Should this trend continue and claims are paid accordingly, this will be an ongoing positive variance for the year.

Other contributing factors, outlined in more detail below include higher than anticipated volumes in inpatient, long term care and surgery. On the expense side, we see lower than anticipated expenses across the board including salaries, benefits, and purchase services due to position vacancies, new regulations (defined contribution forfeitures) and an operating contingency for Cerner that has not been accessed.

Please also note new pages for capital to include a summary of all years with remaining balances (page 14), the detail from FY17 and FY18 (Page 15) and the Cerner project (Page 16).

#### **Operating Revenue**

Total gross patient revenue for the month was \$3,200,000 which was \$224,000 higher than budget. Inpatient revenue of \$485,000 was \$139,000 better than budget as patient days were 50.0% better than budget due to high swing bed occupancy. Outpatient revenue of \$2,100,000 was better than budget by \$65,000 despite lower volumes in ER and OP visits including the clinic - primarily due to higher than anticipated revenue in the ER (referenced above) and a higher mix of patients in the clinic than anticipated.

# Sitka Community Hospital

## Monthly Financial Reporting Package

### Narrative

Long Term Care revenue of \$538,000 was \$20,000 better than budget due to a 13.2 census versus the 13.0 budgeted.

Total Deductions from Revenue were \$53,000 or 8.2% higher than budget which is in line with the positive gross revenue variance. Bad debt was under over budget \$15,000, and charity was over budget \$4,300. We are still awaiting final settlement correspondence for the FY17 Medicare audit. We did receive communication from the State regarding the professional fees overpayments. Our amount is approximately \$16,000 which is slightly less than we estimated (\$19,000) and will be recorded in FY18 as a payable to Medicaid.

Other Operating Revenue was \$4,000 or 15.5% less than budget as Cafeteria and Rehab Contract revenues were less than anticipated.

#### Expenses

Total Expenses were \$114,000 or 5.1% less than budget for the month. We will review these in more detail during the Board meeting. Significant items to note are outlined below:

- Salaries were \$20,000 or 2.4% less than budgeted due to vacancies in several departments and a shift to contract staffing in nursing. These positive variances were partially offset by surgeon salary. The budget assumed surgeon services would be provided by contract staff.
- Employee Benefits were \$53,000 or 10.5% better than budget. Health Insurance was \$14,000 less than budget due to lower enrollment than anticipated and a shift to contract staffing. PERS expense was \$31,000 under budget due to credits issued by the State for defined contribution forfeitures. Legislation was passed effective 07/01/18 that the state would return employer contributions for employees who leave the plan before vesting. It is anticipated that these credits will occur monthly for 10.5 months.
- Supplies were \$19,000 over budget due to positive variances in Lab and Clinic. These were offset by negative variances in Pharmacy and \$18,000 related to anticipated 340b benefits. The 340b program is not yet live. We will record the positive impacts once the transactions begin to flow.
- Rental and Leases were over budget \$5,800 due to higher than anticipated housing related to Travelers and pressure washing expense.
- Traveler services were \$8,800 or 7.3% lower than budget. Increased utilization in nursing was offset by lower than anticipated expenses in Imaging and Rehab. The Imaging positive variance of \$21,000 was due to our converting a traveler to regular salary and coverage for maternity leave beginning mid-month rather than on July 1.

# Sitka Community Hospital

## Monthly Financial Reporting Package

### Narrative

- Recruitment and Relocation was under budget \$11,000 as the clinic had anticipated fees related to physician recruiting in July.

#### **City Support**

Transfers from the City were under budget by \$12,000 for the month as we have not incurred capital expenditures for reimbursement. Tobacco tax was right on budget for the month.

#### **Cash and Accounts Receivable**

Operating cash was \$3,400,000 as of July 31, 2018 which represents 50.6 Days Cash on Hand. This increase over prior months is driven by an uptick in Cash on Hand and a lower per day expense due to the change in the hospital cost base. Days in Accounts Receivable was 42.6 at month end and cash collection for July were approximately \$2,400,000.

**SITKA COMMUNITY HOSPITAL**  
**Statement of Revenues and Expenses**  
**For the one month ended July 31, 2018**

Month Actual	Month Budget	\$ Variance	% Variance		YTD Actual	YTD Budget	\$ Variance	% Variance	Prior YTD	% Variance
				<b>Gross Patient Revenue:</b>						
\$584,418	\$445,608	\$138,810	31.2%	1. Inpatient revenue	\$584,418	\$445,608	\$138,810	31.2%	\$540,209	8.2%
2,051,646	1,986,673	64,973	3.3%	2. 1-2.5	2,051,646	1,986,673	64,973	3.3%	1,621,191	26.6%
538,183	517,861	20,322	3.9%	3. Longterm care revenue	538,183	517,861	20,322	3.9%	537,211	0.2%
<u>3,174,247</u>	<u>2,950,142</u>	<u>224,105</u>	<u>7.6%</u>	4. <b>Total gross patient revenue</b>	<u>3,174,247</u>	<u>2,950,142</u>	<u>224,105</u>	<u>7.6%</u>	<u>2,698,611</u>	<u>17.6%</u>
				<b>Deductions from Revenue:</b>						
539,622	506,918	(32,704)	-6.5%	5. Contractual adjustments	539,622	506,918	(32,704)	-6.5%	299,586	-80.1%
0	0	0	n/a	6. Prior year settlements	0	0	0	n/a	0	n/a
145,033	129,763	(15,270)	-11.8%	7. Bad debt expense	145,033	129,763	(15,270)	-11.8%	141,582	-2.4%
5,050	735	(4,315)	-587.1%	8. Charity and other deductions	5,050	735	(4,315)	-587.1%	0	n/a
<u>689,705</u>	<u>637,416</u>	<u>(52,289)</u>	<u>-8.2%</u>	9. <b>Total deductions from revenue</b>	<u>689,705</u>	<u>637,416</u>	<u>(52,289)</u>	<u>-8.2%</u>	<u>441,168</u>	<u>-56.3%</u>
<u>2,484,542</u>	<u>2,312,726</u>	<u>171,816</u>	<u>7.4%</u>	10. <b>Net patient revenue</b>	<u>2,484,542</u>	<u>2,312,726</u>	<u>171,816</u>	<u>7.4%</u>	<u>2,257,443</u>	<u>10.1%</u>
				<b>Other Revenue</b>						
0	0	0	n/a	11. Inkind Service - PERS/USAC	0	0	0	n/a	0	n/a
22,036	26,071	(4,035)	-15.5%	12. Other revenue	22,036	26,071	(4,035)	-15.5%	38,105	-42.2%
<u>22,036</u>	<u>26,071</u>	<u>(4,035)</u>	<u>-15.5%</u>	13. <b>Total other operating revenue</b>	<u>22,036</u>	<u>26,071</u>	<u>(4,035)</u>	<u>-15.5%</u>	<u>38,105</u>	<u>-42.2%</u>
<u>2,506,578</u>	<u>2,338,797</u>	<u>167,781</u>	<u>7.2%</u>	14. <b>Total operating revenue</b>	<u>2,506,578</u>	<u>2,338,797</u>	<u>167,781</u>	<u>7.2%</u>	<u>2,295,548</u>	<u>9.2%</u>
				<b>Expenses:</b>						
992,428	1,005,100	12,672	1.3%	15. Salaries and wages	992,428	1,005,100	12,672	1.3%	1,044,464	5.0%
435,291	486,849	51,558	10.6%	16. Employee benefits	435,291	486,849	51,558	10.6%	498,124	12.6%
156,851	137,980	(18,871)	-13.7%	17. Supplies	156,851	137,980	(18,871)	-13.7%	165,379	5.2%
150,798	168,350	17,552	10.4%	18. Purchased services	150,798	168,350	17,552	10.4%	140,080	-7.7%
57,967	76,901	18,934	24.6%	19. Professional services	57,967	76,901	18,934	24.6%	149,641	61.3%
62,250	62,681	431	0.7%	20. Depreciation and amortization	62,250	62,681	431	0.7%	62,534	0.5%
42,745	44,312	1,567	3.5%	21. Utilities	42,745	44,312	1,567	3.5%	39,634	-7.8%
49,962	52,634	2,672	5.1%	22. Repairs and maintenance	49,962	52,634	2,672	5.1%	61,930	19.3%
11,944	11,943	(1)	0.0%	23. Insurance	11,944	11,943	(1)	0.0%	9,742	-22.6%
19,902	14,179	(5,723)	-40.4%	24. Rentals and leases	19,902	14,179	(5,723)	-40.4%	7,056	-182.1%
111,253	120,037	8,784	7.3%	25. Traveler service	111,253	120,037	8,784	7.3%	129,312	14.0%
8,949	15,915	6,966	43.8%	26. Other expense	8,949	15,915	6,966	43.8%	11,262	20.5%
3,862	11,886	8,024	67.5%	27. Minor equipment	3,862	11,886	8,024	67.5%	14,481	73.3%
6,612	3,704	(2,908)	-78.5%	28. Training and education	6,612	3,704	(2,908)	-78.5%	5,804	-13.9%
5,098	6,667	1,569	23.5%	29. Collection fees	5,098	6,667	1,569	23.5%	6,615	22.9%
5,512	5,833	321	5.5%	30. Advertising	5,512	5,833	321	5.5%	7,556	27.1%
20	10,917	10,897	99.8%	31. Recruitment and relocation	20	10,917	10,897	99.8%	450	95.6%
<u>2,121,444</u>	<u>2,235,888</u>	<u>114,444</u>	<u>5.1%</u>	32. <b>Total expenses</b>	<u>2,121,444</u>	<u>2,235,888</u>	<u>114,444</u>	<u>5.1%</u>	<u>2,354,064</u>	<u>9.9%</u>
<u>385,134</u>	<u>102,909</u>	<u>282,225</u>	<u>274.2%</u>	33. <b>Income (loss) from operations</b>	<u>385,134</u>	<u>102,909</u>	<u>282,225</u>	<u>-274.2%</u>	<u>(58,516)</u>	<u>758.2%</u>

( ) or - indicates unfavorable variance

SITKA COMMUNITY HOSPITAL  
Statement of Revenues and Expenses  
For the one month ended July 31, 2018

Month Actual	Month Budget	\$ Variance	% Variance		YTD Actual	YTD Budget	\$ Variance	% Variance	Prior YTD	% Variance
				<i>Nonoperating Gains(Losses):</i>						
0	1,667	(1,667)	-100.0%	34. Donations	0	1,667	(1,667)	-100.0%	0	n/a
0	575	(575)	-100.0%	35. Grant revenue	0	575	(575)	-100.0%	0	n/a
0	0	0	n/a	36. Gain (loss) on disposal of assets	0	0	0	n/a	0	0.0%
385	268	117	43.7%	37. Interest revenue	385	268	117	43.7%	199	93.5%
0	(696)	696	100.0%	38. Interest expense	0	(696)	696	100.0%	(6,457)	100.0%
385	1,814	(1,429)	-78.8%	39. <b>Net nonoperating gains (losses)</b>	385	1,814	(1,429)	-78.8%	(6,258)	106.2%
385,519	104,723	280,796	268.1%	40. <b>Income (loss) before transfers</b>	385,519	104,723	280,796	-268.1%	(64,774)	695.2%
				<i>Transfers In:</i>						
0	12,556	(12,556)	-100.0%	41. City Support - Capital	0	12,556	(12,556)	-100.0%	0	n/a
70,000	69,292	708	1.0%	42. City Support - Tobacco Tax	70,000	69,292	708	1.0%	77,409	-9.6%
70,000	81,848	(11,848)	-14.5%	43. <b>Total transfers in</b>	70,000	81,848	(11,848)	-14.5%	77,409	-9.6%
\$455,519	\$186,571	\$268,948	144.2%	44. <b>Total income (loss) after transfers</b>	\$455,519	\$186,571	\$268,948	144.2%	\$12,635	3505.2%

**SITKA COMMUNITY HOSPITAL**  
**Key Volume Indicators**  
For the one month ended July 31, 2018

<u>Current Month</u>					<u>Year-To-Date</u>						
<u>Actual</u>	<u>Budget</u>	<u>Variance</u>				<u>Actual</u>	<u>Budget</u>	<u>Variance</u>		<u>Prior YTD</u>	<u>Variance %</u>
		<u>Amount</u>	<u>%</u>					<u>Amount</u>	<u>%</u>		
25	24	1	3.1%	1-2.5		25	24	1	3.1%	31	-19.4%
					<b>Hospital Inpatient</b>						
					Discharges						
54	69	(15)	-21.7%	2.	Patient Days - Acute Care	54	69	(15)	-21.7%	61	-11.5%
138	59	79	133.9%	3.	Patient Days - Swing Bed	138	59	79	133.9%	74	86.5%
192	128	64	50.0%	4.	Patient Days - Total	192	128	64	50.0%	135	42.2%
1.7	2.2	(0.5)	-21.7%	5.	Average Daily Census - Acute Care	1.7	2.2	(0.5)	-21.7%	2.0	-11.5%
4.5	1.9	2.5	133.9%	6.	Average Daily Census - Swing Bed	4.5	1.9	2.5	133.9%	2.4	86.5%
6.2	4.1	2.1	50.0%	7.	Average Daily Census - Total	6.2	4.1	2.1	50.0%	4.4	42.2%
51.6%	34.4%	17.2%	50.0%	8.	Percentage of Occupancy	51.6%	34.4%	17.2%	50.0%	36.3%	42.2%
7.7	5.3	(2)	-45.5%	9.	Average Length of Stay - Total	7.7	5.3	(2)	-45.5%	4.4	-76.4%
866	699	167	24.0%	10.	Adjusted Patient Days	866	699	167	24.0%	540	60.3%
0	0	0	n/a	11.	Outpatient Observation Days	0	0	0	n/a	-	n/a
					<b>Newborn</b>						
-	-	0	n/a	12.	Patient Days	0	-	0	n/a	5	-100.0%
-	-	0	n/a	13.	Deliveries	0	-	0	n/a	5	-100.0%
-	-	0.0	n/a	14.	Average Length of Stay	0.0	-	0.0	n/a	1.0	-100.0%
					<b>Long Term Care</b>						
2	1	1	100.0%	15.	Admissions	2	1	1	100.0%	0	n/a
408	403	5	1.2%	16.	Resident Days	408	403	5	1.2%	437	-6.6%
13.2	13.0	0	1.2%	17.	Average Daily Census	13.2	13.0	0	1.2%	14.1	-6.6%
87.7%	86.7%	1.1%	1.2%	18.	Percentage of Occupancy	87.7%	86.7%	1.1%	1.2%	94.0%	-6.6%
					<b>Other Services</b>						
					Surgical Visits						
0	0	0	n/a	19.	-Inpatient	0	0	0	n/a	4	-100.0%
9	8	1	12.5%	20.	-Outpatient	9	8	1	12.5%	12	-25.0%
9	8	1	12.5%	21.	<b>Total</b>	9	8	1	12.5%	16	-43.8%
182	244	(62)	-25.4%	22.	Emergency Room Visits	182	244	(62)	-25.4%	203	-10.3%
2,390	2,506	(116)	-4.6%	23.	Outpatient Visits	2,390	2,506	(116)	-4.6%	2,483	-3.7%
2,572	2,750	(178)	-6.5%	24.	<b>Total</b>	2,572	2,750	(178)	-6.5%	2,686	-4.2%
8,376	11,140	(2,764)	-24.8%	25.	Pharmacy Line Items	8,376	11,140	(2,764)	-24.8%	7,632	9.7%
328	385	(57)	-14.8%	26.	Radiology Procedures	328	385	(57)	-14.8%	355	-7.6%
2,157	2,355	(198)	-8.4%	27.	Lab Tests	2,157	2,355	(198)	-8.4%	2,279	-5.4%
2,231	2,308	(77)	-3.3%	28.	Rehab Services Units	2,231	2,308	(77)	-3.3%	1,931	15.5%
52	25	27	108.0%	29.	Infusion Services	52	25	27	108.0%	12	333.3%
168	255	(87)	-34.1%	30.	Home Health Visits	168	255	(87)	-34.1%	224	-25.0%
819	1,086	(267)	-24.6%	31.	Clinic Visits	819	1,086	(267)	-24.6%	897	-8.7%

( ) or - indicates an unfavorable variance



**SITKA COMMUNITY HOSPITAL**  
**Key Operational Indicators**  
For the one month ended July 31, 2018

<u>Current Month</u>					<u>Year-To-Date</u>						
<u>Actual</u>	<u>Budget</u>	<u>Variance</u>		<u>1-2.5</u>		<u>Actual</u>	<u>Budget</u>	<u>Variance</u>		<u>Prior YTD \$</u>	<u>Prior YTD %</u>
		<u>Amount</u>	<u>%</u>					<u>Amount</u>	<u>%</u>		
148.4	161.0	12.6	7.8%	1.	Regular Full Time Equivalents (FTE's)	148.4	161.0	12.6	7.8%	162.4	8.6%
8.8	10.3	1.4	14.0%	2.	Contract/Travel Full Time Equivalents (FTE's)	8.8	10.3	1.4	14.0%	0.0	n/a
157.2	171.3	14.0	8.2%	3.	Total FTE's	157.2	171.3	14.0	8.2%	162.4	3.2%
\$1,950	\$2,099	(\$149)	-7.1%	4.	Net Patient Revenue per Adjusted Patient Day	\$1,950	\$2,099	(\$149)	-7.1%	\$2,310	-15.6%
\$779	\$912	\$133	14.6%	5.	Salary Expense per Adjusted Patient Day	\$779	\$912	\$133	14.6%	\$1,069	27.1%
\$123	\$125	\$2	1.7%	6.	Supply Expense per Adjusted Patient Day	\$123	\$125	\$2	1.7%	\$169	27.3%
					Operating Expense before Depreciation						
\$1,616	\$1,973	\$356	18.1%	7.	- Per Adjusted Patient Day	\$1,616	\$1,973	\$356	18.1%	\$2,345	31.1%
\$1,665	\$2,030	\$364	18.0%	8.	Total Operating Expense per Adjusted Patient Day	\$1,665	\$2,030	\$364	18.0%	\$2,409	30.9%
\$302	\$93	\$209	-223.6%	9.	Net Operating Margin per Adjusted Patient Day	\$302	\$93	\$209	-223.6%	(\$60)	-604.8%
17.0%	17.2%	0.2%	1.1%	10.	Contractual Adj. as a % of Gross Revenue	17.0%	17.2%	0.2%	1.1%	11.1%	-53.1%
0.2%	0.0%	-0.1%	-538.6%	11.	Charity/Other Ded. as a % of Gross Revenue	0.2%	0.0%	-0.1%	-538.6%	0.0%	n/a
4.6%	4.4%	-0.2%	-3.9%	12.	Bad Debt as a % of Gross Revenue	4.6%	4.4%	-0.2%	-3.9%	5.2%	12.9%
15.4%	4.5%	10.9%	-243.5%	13.	Operating Margin	15.4%	4.5%	10.9%	-243.5%	-2.8%	-645.1%
17.7%	7.7%	10.0%	129.5%	14.	Total Margin	17.7%	7.7%	10.0%	129.5%	0.5%	3211.1%
				15.	Days Cash on Hand	50.6				41.7	21.5%
				16.	Days in A/R	42.6				33.9	-25.8%

FTE's - Contract/Travelers to be reported in the future

( ) or - indicates unfavorable variance

**SITKA COMMUNITY HOSPITAL**  
**Balance Sheet**  
**July 31, 2018**

**ASSETS**

	<u>July 2018</u>	<u>June 2018</u>	<u>June 2018</u>	<u>July 2017</u>
<b>Current Assets:</b>				
1. Cash - operating	\$1,863,442	\$1,592,695	\$1,592,695	\$1,589,911
2. Cash - savings	1,500,000	1,500,000	1,500,000	1-2.5
3. Cash - restricted	119,685	108,425	108,425	153,130
4. Total cash	<u>3,483,127</u>	<u>3,201,120</u>	<u>3,201,120</u>	<u>1,743,041</u>
5. Patient receivables	5,253,272	4,887,687	4,887,687	4,343,079
6. Less: allowance for contractals & bad det	(1,999,371)	(1,729,137)	(1,729,137)	(1,446,406)
7. Net patient receivables	<u>3,253,901</u>	<u>3,158,550</u>	<u>3,158,550</u>	<u>2,896,673</u>
8. Due from 3rd party payors	0	0	0	0
9. Other receivables	245,768	165,704	165,704	330,818
10. Inventories	339,187	351,616	351,616	389,247
11. Prepaid expenses	141,386	172,824	172,824	76,599
12. Total current assets	<u>7,463,369</u>	<u>7,049,814</u>	<u>7,049,814</u>	<u>5,436,378</u>
<b>Property and Equipment:</b>				
13. Assets in service	20,892,967	20,892,967	20,892,967	20,698,491
14. Assets in progress	126,266	93,980	93,980	5,287
15. Total property and equipment	<u>21,019,233</u>	<u>20,986,947</u>	<u>20,986,947</u>	<u>20,703,778</u>
16. Less: accumulated depreciation	(17,382,669)	(17,320,419)	(17,320,419)	(16,648,531)
17. Net property and equipment	<u>3,636,564</u>	<u>3,666,528</u>	<u>3,666,528</u>	<u>4,055,247</u>
<b>Deferred Outflows:</b>				
18. Pension	<u>6,189,360</u>	<u>6,189,360</u>	<u>6,189,360</u>	<u>6,189,360</u>
<b>19. Total assets</b>	<u><b>\$17,289,293</b></u>	<u><b>\$16,905,702</b></u>	<u><b>\$16,905,702</b></u>	<u><b>\$15,680,985</b></u>

**LIABILITIES & FUND BALANCE**

	<u>July 2018</u>	<u>June 2018</u>	<u>June 2018</u>	<u>July 2017</u>
<b>Current Liabilities:</b>				
20. Accounts payable	\$760,112	\$721,109	\$721,109	\$463,928
21. Accrued payroll liabilities	407,656	388,823	388,823	759,295
22. Accrued vacation	661,938	680,894	680,894	753,908
23. Deferred Revenue - 3rd party payor	930,350	930,350	930,350	0
24. Due to 3rd party payors	407,306	530,663	530,663	493,098
25. Holiday savings payable	119,685	108,425	108,425	153,130
26. Resident trust payable	2,866	1,581	1,581	1,617
27. Line of credit payable	475,973	475,973	475,973	585,784
28. Current portion of long-term debt	81,288	81,288	81,288	78,889
29. Total current liabilities	<u>3,847,174</u>	<u>3,919,106</u>	<u>3,919,106</u>	<u>3,289,649</u>
<b>Long-Term Debt:</b>				
30. Note payable - MOB	192,040	192,040	192,040	266,861
<b>Other Long-term Liabilities:</b>				
31. Net Pension Liability	24,266,482	24,266,482	24,266,482	24,266,482
<b>32. Total liabilities</b>	<u>28,305,696</u>	<u>28,377,628</u>	<u>28,377,628</u>	<u>27,822,992</u>
<b>Deferred Inflows:</b>				
33. Difference in pension costs	270,491	270,491	270,491	270,491
<b>Net Position:</b>				
34. Unrestricted	(11,742,412)	(10,885,029)	(10,885,029)	(10,925,132)
35. Restricted	0	0	0	0
36. Current year net income (loss)	455,519	(857,387)	(857,387)	12,635
37. Total net position	<u>(11,286,894)</u>	<u>(11,742,417)</u>	<u>(11,742,417)</u>	<u>(10,912,498)</u>
<b>38. Total liabilities and fund balance</b>	<u><b>\$17,289,293</b></u>	<u><b>\$16,905,702</b></u>	<u><b>\$16,905,702</b></u>	<u><b>\$17,180,985</b></u>

\*\* Please note June columns duplicate naturally in July of each year as they represent prior month and prior year-end.

**SITKA COMMUNITY HOSPITAL**  
**Statement of Cash Flows**  
**July 31, 2018**

	FY19	FY18	Variance
<b>Cash Flows from Operating Activities</b>			
1. Cash received from patient services	2,267,119	1,859,223	407,896
2. Cash from other sources	12,358	(92,186)	104,544
3. Cash paid to suppliers	(548,601)	(816,261)	267,660
4. Cash paid to employee: 1-2.5	(1,416,582)	(1,421,297)	4,715
5. Net cash provided by (used for) operating activities	<u>314,294</u>	<u>(470,521)</u>	<u>784,815</u>
<b>Cash Flows from Noncapital Financing Activities:</b>			
6. Transfer In - Tobacco Tax	(1)	51,517	(51,518)
7. Cash from grant programs	0	0	0
8. Cash payments on line of credit	0	(38,630)	38,630
9. Contribution proceeds restricted for specific purpose	(11,260)	(15,995)	4,735
10. Net cash provided by noncapital financing activities	<u>(11,261)</u>	<u>(3,108)</u>	<u>(8,153)</u>
<b>Cash Flows from Capital and Related Financing Activities</b>			
11. Transfers in for fixed asset purchase and building repair	0	156,192	(156,192)
12. Interest paid	0	(6,457)	6,457
13. Cash payments on long-term debt	0	(6,467)	6,467
14. Purchase of property and equipment	(32,286)	(5,287)	(26,999)
15. Net cash used for capital and related financing activities	<u>(32,286)</u>	<u>137,981</u>	<u>(170,267)</u>
16. Net increase (decrease) in cash and cash equivalents	270,747	(335,648)	606,395
17. Cash and cash equivalents, beginning of year	<u>3,092,695</u>	<u>3,425,559</u>	<u>(332,864)</u>
18. Cash and cash equivalents, end of period	<u><u>3,363,442</u></u>	<u><u>3,089,911</u></u>	<u><u>273,531</u></u>
19. Days Cash on Hand	<u>50.6</u>	<u>41.7</u>	<u>9.0</u>

**SITKA COMMUNITY HOSPITAL**  
**Statement of Revenues and Expenses**  
**FISCAL YEAR 2019**

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total	Prior YTD	% VAR
<i>Gross Patient Revenue:</i>															
1. Inpatient revenue	\$584,418	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$584,418	\$540,209	8.2%
2. Outpatient revenue	2,051,646	0	0	0	0	0	0	1-2.5	0	0	0	0	2,051,646	1,621,191	26.6%
3. Longterm care revenue	538,183	0	0	0	0	0	0	0	0	0	0	0	538,183	537,211	0.2%
4. <b>Total gross patient revenue</b>	<b>3,174,247</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,174,247</b>	<b>2,698,611</b>	<b>17.6%</b>
<i>Deductions from Revenue:</i>															
5. Contractual adjustments	539,622	0	0	0	0	0	0	0	0	0	0	0	539,622	299,586	-80.1%
6. Prior year settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
7. Bad debt expense	145,033	0	0	0	0	0	0	0	0	0	0	0	145,033	141,582	-2.4%
8. Charity and other deductions	5,050	0	0	0	0	0	0	0	0	0	0	0	5,050	0	n/a
9. <b>Total deductions from revenue</b>	<b>689,705</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>689,705</b>	<b>441,168</b>	<b>-56.3%</b>
10. <b>Net patient revenue</b>	<b>2,484,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,484,542</b>	<b>2,257,443</b>	<b>10.1%</b>
<i>Other Revenue</i>															
11. Inkind Service - PERS/USAC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
12. Other revenue	22,036	0	0	0	0	0	0	0	0	0	0	0	22,036	38,105	-42.2%
13. <b>Total other operating revenue</b>	<b>22,036</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,036</b>	<b>38,105</b>	<b>-42.2%</b>
14. <b>Total operating revenue</b>	<b>2,506,578</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,506,578</b>	<b>2,295,548</b>	<b>9.2%</b>
<i>Expenses:</i>															
15. Salaries and wages	992,428	0	0	0	0	0	0	0	0	0	0	0	992,428	1,044,464	5.0%
16. Employee benefits	435,291	0	0	0	0	0	0	0	0	0	0	0	435,291	498,124	12.6%
17. Supplies	156,851	0	0	0	0	0	0	0	0	0	0	0	156,851	165,379	5.2%
18. Purchased services	150,798	0	0	0	0	0	0	0	0	0	0	0	150,798	140,080	-7.7%
19. Professional services	57,967	0	0	0	0	0	0	0	0	0	0	0	57,967	149,641	61.3%
20. Depreciation and amortization	62,250	0	0	0	0	0	0	0	0	0	0	0	62,250	62,534	0.5%
21. Utilities	42,745	0	0	0	0	0	0	0	0	0	0	0	42,745	39,634	-7.8%
22. Repairs and maintenance	49,962	0	0	0	0	0	0	0	0	0	0	0	49,962	61,930	19.3%
23. Insurance	11,944	0	0	0	0	0	0	0	0	0	0	0	11,944	9,742	-22.6%
24. Rentals and leases	19,902	0	0	0	0	0	0	0	0	0	0	0	19,902	7,056	-182.1%
25. Traveler Services	111,253	0	0	0	0	0	0	0	0	0	0	0	111,253	129,312	14.0%
26. Other expense	8,949	0	0	0	0	0	0	0	0	0	0	0	8,949	11,262	20.5%
27. Minor equipment	3,862	0	0	0	0	0	0	0	0	0	0	0	3,862	14,481	73.3%
28. Training and education	6,612	0	0	0	0	0	0	0	0	0	0	0	6,612	5,804	-13.9%
29. Collection fees	5,098	0	0	0	0	0	0	0	0	0	0	0	5,098	6,615	22.9%
30. Advertising	5,512	0	0	0	0	0	0	0	0	0	0	0	5,512	7,556	27.1%
31. Recruitment and relocation	20	0	0	0	0	0	0	0	0	0	0	0	20	450	95.6%
32. <b>Total expenses</b>	<b>2,121,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,121,444</b>	<b>2,354,064</b>	<b>9.9%</b>
33. <b>Income (loss) from operations</b>	<b>385,134</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>385,134</b>	<b>(58,516)</b>	<b>758.2%</b>

SITKA COMMUNITY HOSPITAL Statement of Revenues and Expenses FISCAL YEAR 2019
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	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total	Prior YTD	% VAR
<i>Nonoperating Gains(Losses):</i>															
34. Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
35. Grant revenue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
36. Gain (loss) on disposal of assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
37. Interest revenue	385	0	0	0	0	0	0	0	0	0	0	0	385	199	93.5%
38. Interest expense	0	0	0	0	0	0	0	0	0	0	0	0	0	(6,457)	100.0%
39. <b>Net nonoperating gains (losses)</b>	<b>385</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>385</b>	<b>(6,258)</b>	<b>106.2%</b>
40. <b>Income (loss) before transfers</b>	<b>385,519</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>385,519</b>	<b>(64,774)</b>	<b>695.2%</b>
<i>Transfers In:</i>															
41. City Support - Capital	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
42. City Support - Tobacco Tax	70,000	0	0	0	0	0	0	0	0	0	0	0	70,000	77,409	-9.6%
43. <b>Total transfers in</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>	<b>77,409</b>	<b>-9.6%</b>
44. <b>Total income (loss) after transfers</b>	<b>\$455,519</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$455,519</b>	<b>\$12,635</b>	<b>3505.2%</b>
45. <b>FY19 Budget</b>	<b>\$186,571</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$186,573</b>		
46. <b>FY19 Variance</b>	<b>\$268,948</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$268,948</b>		

**SITKA COMMUNITY HOSPITAL**  
**Key Volume Indicators**  
**FISCAL YEAR 2019**

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total	Prior YTD	% Change
<b>Hospital Inpatient</b>															
1. Discharges - Total	25	0	0	0	0	0	0	0	0	0	0	0	25	31	-19.4%
2. Patient Days - Acute Care	54	0	0	0	0	0	0	1-2.5	0	0	0	0	54	61	-11.5%
3. Patient Days - Swing Bed	138	0	0	0	0	0	0	0	0	0	0	0	138	74	86.5%
4. Patient Days - Total	192	0	0	0	0	0	0	0	0	0	0	0	192	135	42.2%
5. Average Daily Census - Acute Care	1.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.7	2.0	-11.5%
6. Average Daily Census - Swing Bed	4.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.5	2.4	86.5%
7. Average Daily Census - Total	6.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	6.2	4.4	42.2%
8. Percentage of Occupancy - Total	51.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	51.6%	36.3%	42.2%
9. Average Length of Stay - Total	7.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	7.7	4.4	-76.4%
10. Adjusted Patient Days	866	0	0	0	0	0	0	0	0	0	0	0	866	540	60.3%
11. Outpatient Observation Days	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n/a
<b>Newborn</b>															
12. Patient Days	0	0	0	0	0	0	0	0	0	0	0	0	0	5	-100.0%
13. Deliveries	0	0	0	0	0	0	0	0	0	0	0	0	0	5	-100.0%
14. Average Length of Stay	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	-100.0%
<b>Long Term Care</b>															
15. Admissions	2	0	0	0	0	0	0	0	0	0	0	0	2	0	n/a
16. Resident Days	408	0	0	0	0	0	0	0	0	0	0	0	408	437	-6.6%
17. Average Daily Census	13.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	13.2	14.1	-6.6%
18. Percentage of Occupancy	87.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	87.7%	94.0%	-6.6%
<b>Other Services</b>															
Surgical Visits															
19. -Inpatient	0	0	0	0	0	0	0	0	0	0	0	0	0	4	-100.0%
20. -Outpatient	9	0	0	0	0	0	0	0	0	0	0	0	9	12	-25.0%
21. <b>Total</b>	9	0	0	0	0	0	0	0	0	0	0	0	9	16	-43.8%
22. Emergency Room Visits	182	0	0	0	0	0	0	0	0	0	0	0	182	203	-10.3%
23. Outpatient Visits	2,390	0	0	0	0	0	0	0	0	0	0	0	2,390	2,483	-3.7%
24. <b>Total</b>	2,572	0	0	0	0	0	0	0	0	0	0	0	2,572	2,686	-4.2%
25. Pharmacy Line Items	8,376	0	0	0	0	0	0	0	0	0	0	0	8,376	7,632	9.7%
26. Radiology Procedures	328	0	0	0	0	0	0	0	0	0	0	0	328	355	-7.6%
27. Lab Tests	2,157	0	0	0	0	0	0	0	0	0	0	0	2,157	2,279	-5.4%
28. Rehab Services Units	2,231	0	0	0	0	0	0	0	0	0	0	0	2,231	1,931	15.5%
29. Infusion Services	52	0	0	0	0	0	0	0	0	0	0	0	52	12	333.3%
30. Home Health Visits	168	0	0	0	0	0	0	0	0	0	0	0	168	224	-25.0%
31. Clinic Visits	819	0	0	0	0	0	0	0	0	0	0	0	819	897	-8.7%

Sum of monthly adjusted patient days will not equal YTD which uses avg adjustment factor

( ) or - indicates unfavorable variance

<b>SITKA COMMUNITY HOSPITAL</b>
<b>Key Operational Indicators</b>
<b>FISCAL YEAR 2019</b>

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total	FY17 YTD	% Change
1. Regular Full Time Equivalents (FTE's)	148.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	148.4	162.4	8.6%
2. Contract/Travel Full Time Equivalents (FTE's)	8.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8.8	0.0	n/a
3. Total FTE's	157.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	157.2	162.4	3.2%
4. Net Patient Revenue per Adjusted Patient Day	\$1,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950	\$2,310	-15.6%
5. Salary Expense per Adjusted Patient Day	\$779	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$779	\$1,069	27.1%
6. Supply Expense per Adjusted Patient Day	\$123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$123	\$169	27.3%
Operating Expense before Depreciation															
7. - Per Adjusted Patient Day	\$1,616	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,616	\$2,345	31.1%
8. Total Operating Expense per Adjusted Patient Day	\$1,665	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,665	\$2,409	30.9%
9. Net Operating Margin per Adjusted Patient Day	\$302	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$302	(\$60)	-604.8%
10. Contractual Adj. as a % of Gross Revenue	17.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	17.0%	11.1%	-53.1%
11. Charity/Other Ded. as a % of Gross Revenue	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	n/a
12. Bad Debt as a % of Gross Revenue	4.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.6%	5.2%	12.9%
13. Operating Margin	15.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	15.4%	-2.8%	-645.1%
14. Total Margin before Transfers	17.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	17.7%	0.5%	3211.1%
15. Days Cash on Hand	51.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	41.7	-100.0%
16. Days in A/R	42.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	33.9	100.0%

<b>SITKA COMMUNITY HOSPITAL</b>
<b>Rate and Volume Variance Analysis</b>
<b>For the one month ended July 31, 2018</b>

<u>Current Month</u>					<u>Year-To-Date</u>						
<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Rate</u>	<u>Volume</u>		<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Rate</u>	<u>Volume</u>	
					1-2.5						
\$584,418	\$445,608	\$138,810	(\$83,994)	\$222,804	1.	<b>Inpatient Revenue</b>	\$584,418	\$445,608	\$138,810	(\$83,994)	\$222,804
192	128	64			2.	Patient Days - Total	192	128	64		
\$3,044	\$3,481	(\$437)			3.	Inpatient Revenue per Patient Day	\$3,044	\$3,481	(\$437)		
\$2,051,646	\$1,986,673	\$64,973	\$193,565	(\$128,592)	4.	<b>Outpatient Revenue</b>	\$2,051,646	\$1,986,673	\$64,973	\$193,565	(\$128,592)
2,572	2,750	(178)			5.	Emergency Room & Outpatient Visits	2,572	2,750	(178)		
\$798	\$722	\$75			6.	Outpatient Revenue per ER/OP Visit	\$798	\$722	\$75		
\$538,183	\$517,861	\$20,322	\$13,897	\$6,425	7.	<b>Long Term Care Revenue</b>	\$538,183	\$517,861	\$20,322	\$13,897	\$6,425
408	403	5			8.	Resident Days	408	403	5		
\$1,319	\$1,285	\$34			9.	Long Term Care Revenue per Resident Day	\$1,319	\$1,285	\$34		
\$3,174,247	\$2,950,142	\$224,105	\$123,468	\$100,637	10.	<b>Total Gross Patient Revenue</b>	\$3,174,247	\$2,950,142	\$203,783	\$123,468	\$100,637
\$992,428	\$1,005,100	\$12,672	\$169,927	(\$157,255)	11.	<b>Salary and Wages</b>	\$992,428	\$1,005,100	\$12,672	\$169,927	(\$157,255)
1,274	1,102	172			12.	Adjusted Patient Days - Total	1,274	1,102	172		
\$779	\$912	\$133			13.	Salaries & Wages per Adjusted Patient Day	\$779	\$912	\$133		
\$156,851	\$137,980	(\$18,871)	\$2,717	(\$21,588)	14.	<b>Materials and Supplies</b>	\$156,851	\$137,980	(\$18,871)	\$2,717	(\$21,588)
1,274	1,102	172			15.	Adjusted Discharges - Total	1,274	1,102	172		
\$123	\$125	\$2			16.	Materials & Supplies per Adjusted Patient Day	\$123	\$125	\$2		

( ) - indicates unfavorable variance



<b>Sitka Community Hospit</b> <b>Capital Summary</b> <b>FY19</b>
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Description		(1) Approved Budget	(2) Substitutions	(3) Revised Budget	(4) Committed	(5) Paid	(6) Total Paid/Committed	(7) Budget Remaining
<b>Total - FY17</b>	See Page 15	145,647	-	145,647	-	117,532	117,532	28,115
<b>Total - FY18</b>	See Page 15	1,023,952	-	1,023,952	-	102,221	1-2.5	921,731
<b>Cerner</b>	See Page 16	1,089,041	-	1,089,041	144,727	101,198	245,925	843,116
<b>FY19</b>								
City Funded		150,671	-	150,671	-	-	-	150,671
SCH Funded		50,000	-	50,000	-	-	-	50,000
Additions to CIP - Under Review		-	-	-	-	7,984	7,984	(7,984)
<b>Total - FY19</b>		200,671	-	200,671	-	7,984	7,984	192,687

<b>Sitka Community Hospital</b> <b>Capital</b> <b>FY18</b>
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Dept Name	Description	(1) Approved Budget	(2) Substitutions	(3) Revised Budget	(4) Committed	(5) Paid	(6) Total Paid/Committed	(7) Budget Remaining
Operations	Med Gas Upgrades	48,000	2,611	50,611		50,611	50,611	-
Operations	ER Parking Lot Paving		66,921	66,921		66,921	66,921	-
	Contingency	97,647	(69,532)	28,115		-	-	28,115
	<b>Total - FY17</b>	<b>145,647</b>	<b>-</b>	<b>145,647</b>	<b>-</b>	<b>117,532</b>	<b>117,532</b>	<b>28,115</b>
1-2.5								
Acute Care	Servo I Universal Ventilator	29,000		29,000			-	29,000
Acute Care	Portable Bladder Scanner	8,000		8,000			-	8,000
Birthing/Del	Transcutaneous Bilimeter	7,214		7,214			-	7,214
Nursing Admin	Omnicell Medication Dispensing System	27,000	(27,000)	-			-	-
Surgery	Arthroscopy Shaver Units	26,500		26,500			-	26,500
Surgery	Arthroscopy Graspers (2nd set)	24,000		24,000			-	24,000
Surgery	Olympus Bronchoscope	27,500		27,500			-	27,500
Operations	Long Term Care Dining Room	30,000	-	30,000			-	30,000
Operations	Sterile Central Services Remodel	85,000		85,000			-	85,000
Operations	Reorient loading bay and rear entrance	20,000		20,000			-	20,000
Operations	Air rebalance	25,000		25,000			-	25,000
Operations	Used Vehicle - Snow Removal	12,000		12,000			-	12,000
Biomed	EQ2 Medical Equip Management System	7,800	(7,800)	-			-	-
Biomed	INCU II-BT, Incubator Analyzer	8,500	(8,500)	-			-	-
IS	Proximity Card Single Sign on Network S	65,000		65,000			-	65,000
Clinic	Modular Building	400,000		400,000			-	400,000
Purchasing	Copier - HP Laser Jet M880Z		13,484	13,484		13,484	13,484	-
Building Mant	ER Doors		25,259	25,259		25,259	25,259	-
Building Mant	Acute Hall Door		8,892	8,892		8,892	8,892	-
Lab	Cardiograph		5,457	5,457		5,457	5,457	-
Operations	Hot Water Heater		14,026	14,026		14,026	14,026	-
Operations	EOP Water Tank		2,945	2,945		2,945	2,945	-
IS	HP Workstations		11,534	11,534		11,534	11,534	-
Operations	Construction Cart Kit		6,485	6,485		6,485	6,485	-
Operations	LTC Garden	8,400	5,739	14,139		14,139	14,139	-
IS	Cerner E.H.R.		-	-		-	-	-
Admin	Contingency	213,038	(50,521)	162,517		-	-	162,517
	<b>Total - FY18</b>	<b>1,023,952</b>	<b>-</b>	<b>1,023,952</b>	<b>-</b>	<b>102,221</b>	<b>102,221</b>	<b>921,731</b>
Funding Sources - FY18								
	City	150,671	-	150,671				
	SCH Line of Credit Deferral	400,000	-	400,000				
	SCH Operations	464,881	-	464,881				
	LTC Garden Grants	8,400	-	8,400				
	<b>Total</b>	<b>1,023,952</b>	<b>-</b>	<b>1,023,952</b>				

( ) or - indicates unfavorable variance

**Sitka Community Hospital  
Cerner Implementation Costs**

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Description	(1) Approved Budget	(2) Substitutions	(3) Revised Budget	(4) Committed	(5) Paid/Accrued	(6) Total Paid/Committed	(7) Budget Remaining
<b>Capital</b>							
Multiview ERP Software/Implementation	70,000	(21,000)	49,000	49,000		49,000	-
Cerner Implementation & Travel	132,470		132,470		22,088	22,088	110,382
Project Management	403,000		403,000		79,110	79,110	323,890
Equipment	100,000		100,000	95,727		95,727	4,273
Capstone Legacy Data Archive	133,571		133,571			-	133,571
E.H.R Systems Interfaces	150,000		150,000			-	150,000
Contingency	100,000	21,000	121,000			1-2.5	#VALUE!
<b>Total Capital</b>	<b>1,089,041</b>	<b>-</b>	<b>1,089,041</b>	<b>144,727</b>	<b>101,198</b>	<b>245,925</b>	<b>843,116</b>
<b>Operating - Contingency</b>							
Multiview ERP Software/Implementation		40,042	40,042	40,042		40,042	-
Staffing			-			-	-
Contingency	165,000	(40,042)	124,958			-	124,958
<b>Total Operating</b>	<b>165,000</b>	<b>-</b>	<b>165,000</b>	<b>40,042</b>	<b>-</b>	<b>40,042</b>	<b>124,958</b>
<b>Total Capital and Operating</b>	<b>1,254,041</b>	<b>-</b>	<b>1,254,041</b>	<b>184,769</b>	<b>101,198</b>	<b>285,967</b>	<b>968,074</b>